#### Hello



#### Brick and Clicks



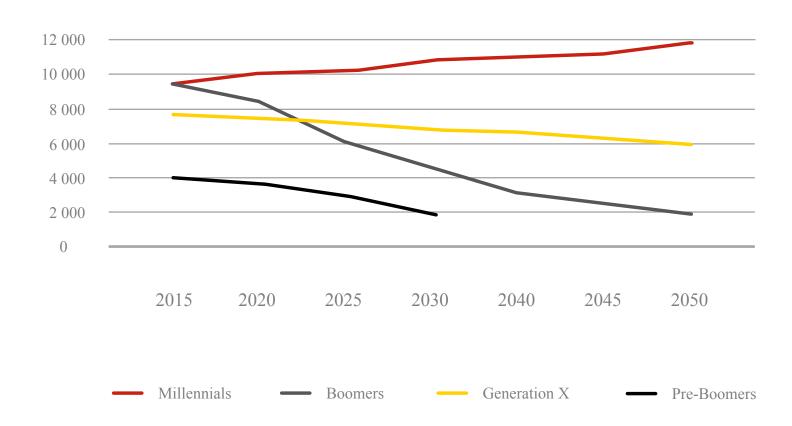


Congratulations. You have just joined the Maceive Change project.

is not about the world of design; You are now part of an international network exploring the future of

interface where every object you're about to

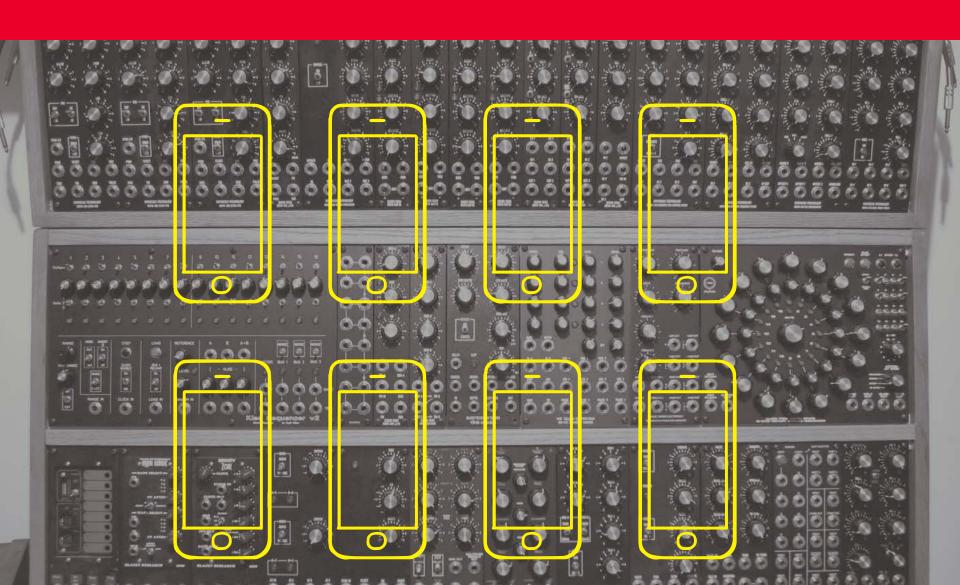
#### Aging Demographics



#### Consumer Trends



#### Accelerated Age



# It's a challenging environment



#### Competition is Fierce























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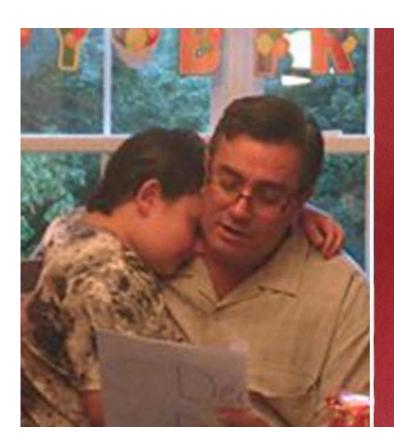
## What hasn't changed



## We're still human







Pascinating Pacts About Yours Truly!
My teacher is MS P min 6th grade
The members of my family are Daham ra
Some of my friends are No One.
My favorite food is 2/22a My favorite sport is 300000
My favorite TV show is CIMD
ly favorite song is 8ab U Bach
ly favorite school activity is 16666
then I grow up I want to be TEACHER

#### United Breaks Guitars guy says airline shows 'lack of compassion' in wake of latest PR disaster

Dave Carroll, a Halifax musician, was flying on United to play a show. Sitting on the tarmac before takeoff, he looked out the window and saw baggage handlers throwing guitars around — and when he arrived, his guitar was broken.

It cost him \$1,200 to fix his beloved instrument and United refused to pay, so he wrote the song *United Breaks Guitars* and uploaded it to YouTube.





#### Implications



# Customer care matters more than ever



## Customers expect it more than ever











# Customer care — The core differentiator









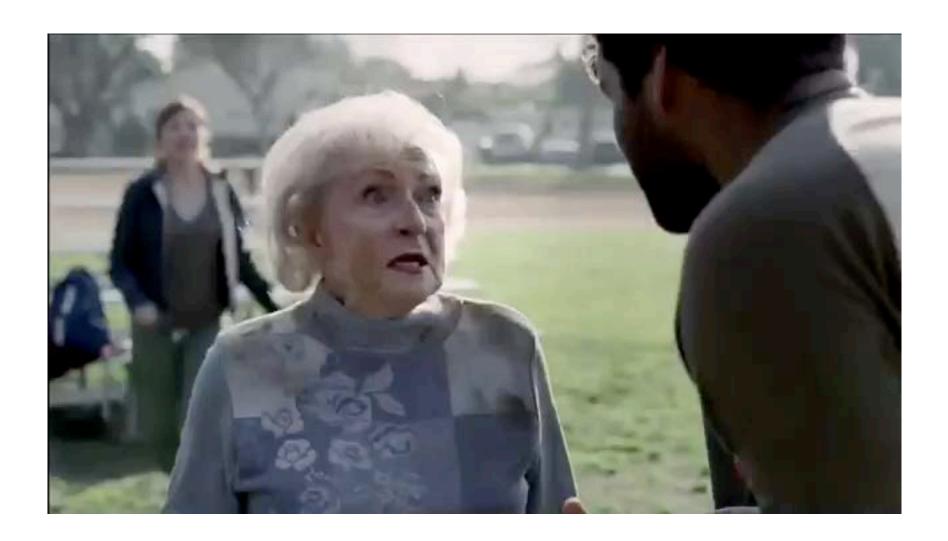








## 



#### Living the Dream









#### My Learning



#### Retail is tough



# Customer care — The core differentiator



### Only happens as outcome of culture







### Culture



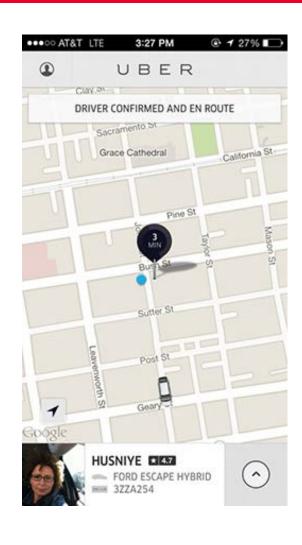
### Every Guest Leaves Happy



### Strategy vs. Execution



### Keep it Simple



### Innovation





## Culture of Customer Care and Service







### Walter Hachborn

1921-2016

### We're a Loved Company



#1 best Brands in Facebook 2015



Top 25 Brands in Canada 2015, 2016, 2017



Canada's Most Valuable Brands 2012, 2013, 2014, 2015



Deloitte's best managed companies 2012,2013,2014, 2015





#### The 10 Most Reputable Canadian Firms





### 1,050 Points of Distribution

#### **HOME STORES ARE 100% CANADIAN OWNED.**



### Over \$6 billion in Annual Sales

#### **HOME STORES ARE 100% CANADIAN OWNED.**



#### Multi-Bannered









### 100% Dealer-Owned



### Our areas of focus



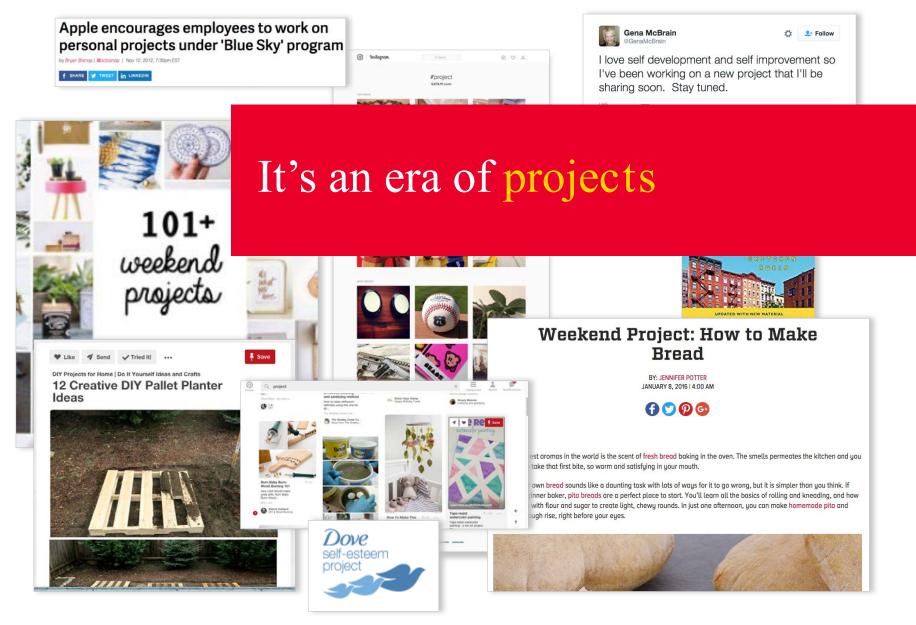
### Home Owners helping homeowners



### Our sweet spot is where

# EXPERTISE MEETS HUMANITY

## Expert Enabling Advice Projects











### **BRING US YOUR** PROJECTS. & SMALL

### Different Banners, Same Promise









Bring us your projects, big and small

### Relevant to All Targets





"It's about pride and satisfaction in getting stuff done."

"When I have an indoor or outdoor project, trying to get from here to there, you get what you need." "They understand my business and how the jobs work – things need to be in the right place at the right time." Except for the very, very few, we all need some help with our projects. Especially Millenials. Whether that's as simple as hanging a mirror, redoing a kitchen or building a cottage, we need tools and products to help get our projects done

But we also need people with the experience and desire to show us how to get our projects done

## We need someone to tell us:

## Here's How.

### Brick and Clicks



### Challenge = Elevated Customer experience across all channels



### We're still human



### Thank You

