## How to win in the "do-it-for-me" (DIFM) marketplace in North America

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## Setting the stage: U.S. Home Improvement sales statistics.

#### **U.S. Home Improvement Sales**

(in billions)



4.5%

Compound annual growth from 2017 - 2022

### \$22**0**B

Approximate U.S. home improvement sales for DIFM (2017)

6%

estimated growth of industry sales YoY for DIFM in 2019

## 10%

U.S. retail DIFM market share

Source: Home Improvement Research Institute: Market Still Growing in 2019, HIRI, April

<sup>2019)</sup> 

Home Improvement market before the digital transformation.

#### BEFORE

**CURRENT** 

#### **FUTURE**

#### Consumers

- Did not trust contractors
- Poor customer experiences stemmed from contractors that were often a hit or miss
- Drove homeowners to big-box retailers



#### Retailers

- Targeted DIY homeowners
- Realized that not all homeowners were capable of or wanted to DIY
- Big box retailers took the opportunity to expand into home services

# The current market offers consumers a wide variety of choices.

#### **BEFORE**

#### CURRENT

#### **FUTURE**

#### Consumers

- Omnichannel
- Research online prior to purchase
- Seek convenience and on-demand services, resulting in the rise of the DIFM (do-it-for-me) market.



#### Retailers

- Disruption by the increase in online shopping
- Compete with online retailers such as Amazon.
- Need to improve online brand awareness.
- Must go to the customer instead of waiting.



#### CURRENT

#### **FUTURE**

#### **Consumer Trends Based on Demographics:**



**Baby Boomers** 55-74 years old

- DIFM demand increases as they age and can no longer DIY.
- 89% are likely to hire DIFM.
- Biggest spender on home services (52%).
- **58% used the Internet** to research project, but many still purchase at big-box retailers.



**Generation X** 40-54 years old

- Second largest spender on home services (31%).
- 86% are likely to hire DIFM.
- **70% used the Internet** to research project costs.



Millennials / Generation Y 25-39 years old

- Increasingly becoming homeowners.
- 82% are likely to hire DIFM.
- **77% used the Internet** to research project costs.

BEFORE

CURRENT

#### **FUTURE**

"While the Do-It-Yourself trend had its time to shine, it is now fading away. Replacing it is the Do-It-For-Me (DIFM) movement."

Source: Business.com June 2018

## 33%

increase in home improvement **online sales** in 2018, outpacing brick-and-mortar growth by 6:1.

Source: 3 reasons why Home Improvement brands must put the hammer down on eCommerce, <u>Profitero</u>, February 2019

87%

average **DIFM hires** for completed home renovations over the past 3 years.

Source: Overview of U.S. Renovation in 2018 and 2019, <u>Houzz</u>, 2019

## The future state sees educated consumers who demand instant gratification, and are lacking in DIY skills.



**CURRENT** 

#### **FUTURE**

#### Consumers

- Want instant gratification via DIFM
- Educated and empowered
- Time-constrained
- Demands more transparency
- Puts more purchases on credit

#### Retailers

- Obstacles in obtaining DIFM market share
- Must leverage and protect established brand
- Outsourcing has become a more popular option





#### **FUTURE**

"The DIY movement for home improvements is declining because it's just too easy to hire a pro these days. Pros are easy to find, vetted by customers and agencies, and available right away thanks to various on-demand services.

So the question becomes: How do traditional brick-and-mortar retailers participate in this new economy?"

#### Stages in Creating Value for the Customer



#### What is the Cost of Trust?

- Unqualified installers
- Missed deadlines
- Product substitutions
- Budget creep
- Warranty problems

#### X Late & Over-budget



- Wrong and rush orders
- Mismatched production
- Brand risk
- Limited market access

X Lower Margins/Revenue



Homeowners



0

Retailers

- On-site SKU substitutions
- Brand risk
- Customer Escalations
- Workforce capacity constraints
- Margin compression

**X** Lower/Lost Margins

Manufacturers



Contractors

- Missed and unqualified opportunities
- Mismatched skills
- Scheduling conflicts
- Poor capacity utilization

X Lost Projects & Lower Margins

#### Solving Trust Through Collaboration and Transparency

☆ On-time
☆ As advertised
☆ Within budget
☆ Satisfied



- Qualified installer base
- Supply chain management
- Project management
- Reporting and data analytics
- Customer retention
- Brand retention

- Expanded channels
- Production optimization
- Demand visibility
- Qualified installer availability
- Improved homeowner experience

- Qualified opportunities
- Higher capacity utilization
- Mobile workflow
- Order management
- Payments and invoicing

# What are our key takeaways from this market ?

#### Key Takeaways

**DIFM market** is on the rise and represents a **\$220B** opportunity

Consumers trust Retailers/OEMs Use and build upon existing brand credibility

Digital transformation: Deliver the product to the customer's front door by creating a new online retail HI distribution channel



**US market** is already establishing a strong DIFM retail presence



Improve the customer experience through collaboration,
 communication, and transparency among homeowners,
 retailers, manufacturers, and contractors.
 Create a zero friction end-to-end experience

Create an **"invisible" store** with an online platform business model



Build **more trust** Sell **more product** Protect your **brand** 

## Thank You



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